EXHIBIT 4



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Cabell-Huntington Community Opioid Epidemic Abatement Estimates Last updated: August 24, 2020

This worksheet contains redress models and their population inputs for opioid abatement, 2021-2035.

Abatement Categories

Category 1: Prevention - Reducing Opioid Oversupply and Improving Safe Opioid U.

- 1A. Health Professional Education
- 1B. Patient and Public Education
- 1C. Safe Storage and Drug Disposal
- 1D. Community Prevention and Resiliency

1E. Harm Reduction

1F. Surveillance, Evaluation, and Leadership

Category 2: Treatment - Supporting Individuals Affected by the Epidemic

- 2A. Connecting Individuals to Care
- 2B. Treating Opioid Use Disorder
- 2C. Managing Complications Attributable to the Epidemic
 - 2D. Workforce Expansion and Resiliency
- 2E. Distributing Naloxone and Providing Training

Category 3: Recovery - Enhancing Public Safety and Reintegration

- 3A. Public Safety
- 3B. Criminal Justice System
- 3C. Vocational Training and Job Placement
- 3D. Reengineering the Workplace
- 3E. Mental Health Counseling and Grief Support

Category 4: Addressing Needs of Special Populations

- 4A. Pregnant Women, New Mothers, and Infants
- 4B. Adolescents and Young Adults
- 4C. Families and Children
- 4D. Homeless and Housing Insecure Individuals
- 4E. Individuals with Opioid Misuse

Summary

Monument Analytics A Health Care Consultancy															
1A. Health Professional Education	Year														
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
[1] Number of prescribers [2] Pronortion of prescribers to receive academic detailing	1,254	1,267	1,279	1,292	1,306	1,319	1,332	1,346	1,360	1,373	1,387	1,401	1,416	1,430	1,445
	188	176	164	153	143	134	125	117	109	102	95	68	83	78	73
	9.0	9.0	0.5	0.5	0.5	0.4	0.4	0.4	0.4	0.3	0.3	0.3	0.3	0.3	0.2
 5] Number of prescribers eligible for continuing professional education 6] Total continuing education hours 	1,254 5,015	1,267	1,279	1,292	1,306 2,611	1,319	1,332	1,346 2,692	1,360 2,719	1,373	1,387	1,401	1,416 2,831	1,430	1,445
Notes	t Source(s)														
[1] Number of prescribers adjusted by annual employment growth rate starting in 2017	ing in 2017														
Number of physicians and dentists		Health Res	2017 data. Health Resources and Services Administration. Area Health Resources Files. https://data.hrsa.gov/topics/health-workforce/ahrf.	ervices Adr	ninistration	. Area Heal	th Resource	s Files. http	os://data.hı	rsa.gov/top	ics/health-	workforce/	ahrf.		
Number of nurse practitioners		Health Res	2017 data. Health Resources and Services Administration. Area Health Resources Files. https://data.hrsa.gov/topics/health-workforce/ahrf.	services Adr	ninistration	. Area Heal	th Resource	s Files. http	s://data.hı	'sa.gov/top	ics/health-	workforce/	ahrf.		
Number of physician assistants		Health Res	2017 data. Health Resources and Services Administration. Area Health Resources Files. https://data.hrsa.gov/topics/health-workforce/ahrf.	services Adr	ninistration	. Area Heal	th Resource	s Files. http	s://data.hı	'sa.gov/top	ics/health-	workforce/	ahrf.		
Total number of prescribers 1,204		number of	Sum of the number of physicians, dentists, nurse practitioners, and physician assistants.	dentists, nu	rse practitio	oners, and p	ohysician as	sistants.							
Prescribing population annual employment growth 1.02%		iverage of p to annual er w.onetonlii pational Pro	Weighted average of physicians, nurse practitioners, and physician assistants annual employment growth rates. 2016-2026 10-year employment growth rat converted to annual employment growth rates. (1) Physicians: U.S. Department of Labor, Employment & Training Administration. West Virginia O-NET data https://www.onetonline.org/link/summary/29-1171.00. (2) Nurse practitioners and physician assistants: West Virginia Department of Commerce. West Virg Term Occupational Projections 2016-2026 (Work Force for Investment Area 2). http://lmi.workforcewv.org/LTprojections/LTOccupationalProjections.html.	urse practit growth rate summary/2 16-2026 (W	ioners, and S. (1) Physic 9-1171.00. (ork Force fo	physician a cians: U.S. E (2) Nurse pi or Investme	ssistants an Department actitioners nt Area 2).	inual emplo of Labor, E and physic http://lmi.v	yment gro mploymeni ian assistar vorkforcew	wth rates. It & Training its: West Viv. v.org/LTpr	2016-2026 3 Administr rginia Depa ojections/L'	10-year em ation. Wes artment of TOccupatic	nployment g t Virginia O. Commerce. onalProjectii	Weighted average of physicians, nurse practitioners, and physician assistants annual employment growth rates. 2016-2026 10-year employment growth rates were converted to annual employment growth rates. (1) Physicians: U.S. Department of Labor, Employment & Training Administration. West Virginia O-NET data. https://www.onetonline.org/link/summary/29-1171.00. (2) Nurse practitioners and physician assistants: West Virginia Department of Commerce. West Virginia Long Term Occupational Projections 2016-2026 (Work Force for Investment Area 2). http://mi.workforcewv.org/Inprojections/ITDccupationalProjections.html.	were ia Long
[2] Yearly estimate from 15% in year 1 to 5% in year 15	The majori populatior EA, Alexan Analysis. D	ty of opioid will be targ der GC. Imp rug and Alc	The majority of opioid volume is comprised of prescrip population will be targeted in the first year and top 5% EA, Alexander GC. Impact of Prescription Drug Monitor Analysis. Drug and Alcohol Dependence. 2016;165:1-8.	omprised of first year ar ription Drug dence. 2016	prescriptio d top 5% by Monitoring 165:1-8.	ns written y year 15 of g Programs	by a small p the abaten and Pill Mil	ercentage nent plan. (I Laws on H	of prescribe Chang HY, L ligh-Risk Op	ers. Thus, tl yapustina ⁻ oioid Presci	ne top 15% F, Rutkow L ibers: A Co	opioid pre , Daubress mparative	scribers of t e M, Richey Interrupted	The majority of opioid volume is comprised of prescriptions written by a small percentage of prescribers. Thus, the top 15% opioid prescribers of the prescribing population will be targeted in the first year and top 5% by year 15 of the abatement plan. Chang HY, Lyapustina T, Rutkow L, Daubresse M, Richey M, Faul M, Stuart EA, Alexander GC. Impact of Prescription Drug Monitoring Programs and Pill Mill Laws on High-Risk Opioid Prescribers: A Comparative Interrupted Time Series Analysis. Drug and Alcohol Dependence. 2016;165:1-8.	og Stuart
[3] = [1] * [2]															
[4] = [3] / 300		unique pre ar, but app	scribers visi roximately o	ed by a det one-fifth of	ailer per ye :he detailer	ar. Each pre time would	escriber will d be admini	be visited strative. 6 p	four times or secribers	each year (per day * 2	once per ca .00 work da	ılendar qua ays / 4 visit	ırter) by a d s per year. E	Number of unique prescribers visited by a detailer per year. Each prescriber will be visited four times each year (once per calendar quarter) by a detailer. 250 work days per year, but approximately one-fifth of the detailer time would be administrative. 6 prescribers per day * 200 work days / 4 visits per year. Expert opinion.	work n.
[5] = [1]	Same as n	Same as number of prescribers.	escribers.												
[6] = [5] * health professional education hours per year															
Number of hours in year 1	Informed by profession	y National । बाs/health-p	Informed by National Institute on Drug Abuse. Health Professions Education, CME/CE Activities. https://www.drugabuse.gov/nidamed-medical-health- professionals/health-professions-education/cmece-activities.	Drug Abuse education/c	. Health Pro nece-activi	ofessions Ed ties.	lucation, CN	AE/CE Activ	ities. https:	://www.dru	gabuse.go	v/nidamed	-medical-he	alth-	
Number of hours in subsequent years	Informed t profession	y National als/health-p	Informed by National Institute on Drug Abuse. Health Professions Education, CME/CE Activities. https://www.drugabuse.gov/nidamed-medical-health-professions-education/cmece-activities.	Drug Abuse education/c	. Health Pro nece-activi	ofessions Ed ties.	lucation, CN	AE/CE Activ	ities. https:	://www.dru	.gabuse.go	v/nidamed	-medical-he	alth-	

IA. Professional Education

[4] Pharmacist full-time equivalent annual compensation (an academic detailer is typically a pharmacist)
[6] Weighted average of physicians, dentists, nurse practitioners, and physician assistants median hourly wage

Monument Analytics A Health Care Consultancy																
2A. Connecting Individuals to Care	Year	ar														
	2021		2022	2023 2	2024	2025 20	2026	2027 2	2028 2	2029 2	2030 2	2031	2032	2033	2034	2035
1. Helpline																
[1] Number of helpline staff members	3		6	8	cc	cc	23	3	8	m	23	m	cc	c	m	m
2. reel recovery coaches [2] Total number of peer recovery coaches needed	12	2	12	12	12	12 1	12	12	12	12	12	12	12	12	12	12
[3] Weekly average of number of patients in need of transportation assistance for outpatient OUD treatment	1,343		1,320 1,	1,297	1,275 1	1,253 1,3	1,231 1	1,210 1,	1,190 1	1,169	1,149 1	1,129	1,110	1,091	1,072	1,054
[4] Total number of transportation vouchers needed for patients receiving outpatient OUD treatment per year wheeky average of number of natients in need of	3'69	837 68	68,636 67	67,456 66	66,297 6	65,157 64,	64,037 6	62,936 61	61,854 60	60,791 55	59,746 58	58,719	57,709	56,717	55,742	54,784
[5] transportation assistance for intensive outpatient OUD	1,390		1,366 1,	1,343	1,320 1	1,297 1,	1,275 1	1,253 1,	1,231 1	1,210 1	1,189	1,169	1,149	1,129	1,110	1,091
trashmant Total number of transportation vouchers needed for patients [6] receiving intensive outpatient OUD treatment per year	289,184		284,213 279	72 728,672	274,525 26	269,805 265	265,167 26	260,608 256	256,128 25	251,725 24	247,397 24	243,144 2	238,964	234,856	230,819	226,850
[7] Total number of transportation vouchers needed per year	359,021		352,849 346	346,783 34	340,822 33	334,962 329	329,204 32	323,544 317	317,982 31	312,516 30	307,143 30	301,863 2	296,673	291,573	286,561	281,634
4. Quick Response Teams																
[8] Number of opioid-related ED visits and hospitalizations	957		914 8	873	834	7 967	761	727 6	694 (993	633 (902	277	552	527	503
[9] Number of QRTs needed	1		1	1	1	1	1	1	1	1	1	1	1	1	1	1
[10] Number of addiction counselors for QRTs	1		1	1	1	1	1	1	1	1	1	1	1	1	1	1
[11] Number of first responders for QRTs	1		1	1	1	1	1	1	1	1	1	1	1	1	1	1
[12] Number of peer recovery coaches for QRTs	1		П	П	1	1	1	1	П	1	П	1	1	Н	П	П
[13] Number of FDs	0		2	2	2	2	2	2	2	2	2	2	2	2	2	2
	Č											9	i L	i.	1	c L
[14] Intervention Population Trend Ratio OUD Opioid Use Disorder; QRT Quick Response Team; ED Emergency Department	u. 3 icy Department	8. 1	0.31	78.0		5.75 5.75	9	57:0	69:0	99:0	59.0	0.90	0.58	66.0	56.0	05.0
Notes	Input Source(s)	(s)														
[1] Number of full-time equivalent (FTE) helpline staff	3 Three	: 8-hour s Aental He	nifts to mai alth Service	ntain 24/7 s Administ	hotline cov ration. Nat	Three 8-hour shifts to maintain 24/7 hotline coverage by licensed clinical social worker-level staff and/or crisis intervention specialists. Informed by Substance Abuse and Mental Health Services Administration. National Helpline. https://www.samhsa.gov/find-help/national-helpline.	ensed clin ie. https://	ical social w /www.samh	orker-level sa.gov/fino	staff and/c -help/natio	r crisis inte onal-helplir	ervention : ne.	specialists.	. Informed l	y Substand	se Abuse
[2] Total number of peer recovery coaches needed per year	12 Total	sum of nı	ımber of pe	er recover	y coaches	I sum of number of peer recovery coaches needed for EDs, SSPs, recovery houses, and OTPs.	Ds, SSPs, I	ecovery ho	rses, and C	TPs.						_

Connecting Individual:

Number of peer recovery coaches needed per ED	2	Each ED should have 2 FTE peer recovery coaches. Expert opinion.
Number of peer recovery coaches needed per syringe service program (SSP)	2	Each SSP should have 2 FTE peer recovery coaches. Expert opinion.
Number of peer recovery coaches needed per recovery house	0.25	Every 4 recovery houses should have 1 FTE peer coach. Expert opinion.
Number of peer recovery coaches needed per opioid treatment program	₽	Each OTP should have 1 FTE peer coach. Expert opinion.
Number of EDs in Cabell County	2	2019 data. West Virginia Department of Health & Human Resources, Hospital Emergency Room Dashboard Related to Overdoses. https://dhhr.wv.gov/office-of-drug-control-policy/datadashboard/Pages/Hospital-Emergency-Room-Dashboard-Related-to-Overdoses.aspx.
Number of SSPs in Cabell County	1	Retrieved from tab "1E. Harm Reduction".
Number of recovery houses	6	2020 data. Jobs & Hope West Virginia. https://jobsandhope.wv.gov/training-and-treatment-centers/.
Number of opioid treatment programs (OTPs)	4	2020 data. Jobs & Hope West Virginia. https://jobsandhope.wv.gov/training-and-treatment-centers/.
[3] Yearly estimate		Retrieved from tab "28. OUD Treatment".
[4] = [3] * 1 voucher per week * 52 weeks	1	One voucher per week. Center for Substance Abuse Treatment. Substance Abuse: Administrative Issues in Outpatient Treatment. Treatment Improvement Protocol (TIP) Series 46. DHHS Publication No. (SMA) 06-4151. Rockville, MD: Substance Abuse and Mental Health Services Administration, 2006. https://store.samhsa.gov/product/TIP-46-Substance-Abuse-Administrative-Issues-in-Outpatient-Treatment/SMA12-4151?referer=from_search_result.
[5] Yearly estimate		Retrieved from tab "28. OUD Treatment".
[6] = [5] * 4 vouchers per week * 52 weeks	4	Four vouchers per week. Center for Substance Abuse Treatment. Substance Abuse: Clinical Issues in Intensive Outpatient Treatment. Treatment Improvement Protocol (TIP) Series 47. DHHS Publication No. (SMA) 06-4182. Rockville, MD: Substance Abuse and Mental Health Services Administration, 2006. https://store.samhsa.gov/product/TIP-47-Substance-Abuse-Clinical-Issues-in-Intensive-Outpatient-Treatment/SMA13-4182.
[7] = [4] + [6]		
[8] Number of opioid-related ED visits and hospitalizations * [14]	1,002	ZUIS data. Estimated imiated by ZU% to account for non-ambulance ED drop-ons. West virginia Department of Health & Human Resources, Hospital Emergency Room bashboard Related to Overdoses. https://dhhr.wv.gov/office-of-drug-control-policy/datadashboard/Pages/Hospital-Emergency-Room-Dashboard-Related-to-
[9] = [8] / 972	972	2018 data. QRT caseload is based on an average of 972 overdose referrals per year (81 referrals per month). Informed by (1) Huntington Quick Response Team. https://www.helpandhopewv.org/sudsummit/docs/QRT%20-%20Larrecsa%20Cox.pdf. (2) Cover2 Resources, Summit County QRT. https://cover2.org/programs/quick-response-teams/.
[10] = [9]		Each QRT should include an addiction counselor. Expert opinion.
[11] = [9]		Each QRT should include a first responder. Expert opinion.
[12] = [9]		Each QRT should include a peer recovery coach. Expert opinion.
[13] Number of EDs in Cabell County	2	2019 data. West Virginia Department of Health & Human Resources, Hospital Emergency Room Dashboard Related to Overdoses. https://dhhr.wv.gov/office-of-drug-control-policy/datadashboard/Pages/Hospital-Emergency-Room-Dashboard-Related-to-Overdoses.aspx.
[14] Retrieved from "Abatement Scaling" tab		
Costs Description		
[1] Licensed clinical social worker-level staff and/or crisis intervention specialists FTE	n specialis	s FTE annual compensation
[2] Peer recovery coach FTE annual compensation		
[7] Cost per transportation voucher		
[10] Addiction counselor FTE annual compensation		
[11] First responder FTE annual compensation		
[12] = [2]		
[13] Bridge Program cost per ED		

2A. Connecting Individuals

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Suggested Costs	Value Source(s)
Bridge Program cost per ED	3280/JUUU